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Overall UN Reform Attempts

1993 Management Accountability Attempt
- Dissatisfaction with management performance
- The 1993 management accountability resolution
- Non-implementation of the resolution

The UN Old Boys' Last Hurrah?

- Late 2004: A "tipping point" for the UN?
- 2005: Real management culture change, or just more UN "smoke and mirrors"?
- The UN management accountability crisis in perspective
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UN Management System Reform Attempts
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- Financial management
- Management information systems
- Programme planning system (PPBE)
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- UN Code of Conduct
- Outmoded internal justice processes
- The most serious loopholes

Related UN External Initiatives

Piercing the Cloak of UN Impunity

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- Revision of the Code of Conduct
- External experts justice reform review
- Human rights ombudsman

Inadequate UN Oversight

OHR (Mis-)management
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- Hodgepodge of rules
- Staff performance ratings
- Anti-harassment efforts
- Career development
- Support services
- Mobility
- Monitoring

Internal Oversight: The OIOS
- Weak internal audit
- OIOS: The (half-hearted) first five years
- Poor succession, and the second five years
- Investigation efforts: Is the OIOS a fig leaf?
- Investigation efforts: Is the OIOS a fig leaf? II
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External Oversight: The JIU
- A small, outdated unit in a big, fast-changing world
- Can a non-performing JIU go on forever?
- Can a non-performing JIU go on forever? II

Legislative and Other Oversight
- The General Assembly, plus …
- External "expert" bodies

Corporate Accountability Struggles

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Recent Developments

The UN and Global Governance

The International "Right to Know"

UN Moral Values and Rectitude - For Others

The UN, Alone and UNaccountable
- Past history
- An awesome bottleneck
- Lack of a strategy
- Resource ambiguities
- Public relations, not performance
- Reporting evasiveness
- Management culture deterioration
- Corruption characteristics
- Is the UN another Enron?

Other Major Problems
- Manager/investigators?
- Suppressed whistle-blowers
- Top corruption fighter corrupted
- UN Convention Against Corruption
- "The UNCTAD one"
- "Poor little UN"
- Global Compact hypocrisy
- Grand lack of focus
- Iraq oil-for-food programme
- Iraq oil-for-food programme II
- Baghdad headquarters bombing
- UN coordination of tsunami aid?
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- Worst of all, never-ending genocides

Answers: A Starting Point

- A real UN fraud prevention programme
- External experts oversight review
- Expert personnel reviews
- A true global strategy
- General Assembly audit subcommittee
- Annual results reporting to the General Assembly
- Annual status reporting to the General Assembly
- Geneva Group "due diligence" failure

UN Management Accountability Bibliographic Lists

Top Related Sources and Websites